

Economic Impact of Franchised Businesses**FRANCHISING IN CALIFORNIA**

	All Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	1,162,888	2,290,058
Payroll (in \$ millions)	\$ 33,949	\$ 83,237
Output (in \$ millions)	\$ 105,732	\$ 285,789
Establishments	97,191	

	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	954,175	1,791,944	208,713	498,113
Payroll (in \$ millions)	\$ 24,905	\$ 59,463	\$ 9,044	\$ 23,774
Output (in \$ millions)	\$ 78,247	\$ 212,489	\$ 27,485	\$ 73,300
Establishments	86,194		10,997	

	In Business Format Franchises	
	<u>Franchisor Owned</u>	<u>Franchisee Owned</u>
Jobs	342,933	611,242
Payroll (in \$ millions)	\$ 6,935	\$ 17,970
Output (in \$ millions)	\$ 23,261	\$ 54,986
Establishments	24,290	61,904

Data pertain to 2005

Economic Impact of Franchised Businesses**FRANCHISING AND JOBS
IN THE CONGRESSIONAL DISTRICTS OF CALIFORNIA**

<u>Congressional District</u>	<u>Jobs in Franchised Businesses</u>	<u>Jobs Created by Franchised Businesses</u>
#1	33,272	48,692
#2	25,630	38,310
#3	61,114	89,094
#4	76,422	112,618
#5	46,815	67,506
#6	22,747	34,090
#7	44,506	60,452
#8	25,830	35,103
#9	46,956	66,902
#10	138,278	196,797
#11	157,832	220,613
#12	54,137	74,794
#13	46,956	66,902
#14	95,978	131,607
#15	60,398	79,910
#16	60,398	79,910
#17	20,831	30,297
#18	65,193	94,336
#19	43,185	62,759
#20	47,267	67,104
#21	32,172	46,836
#22	317,269	466,189
#23	50,904	73,274
#24	41,354	59,316
#25	348,186	515,123
#26	345,987	511,692
#27	287,162	421,667
#28	287,162	421,667
#29	287,162	421,667
#30	287,162	421,667
#31	287,162	421,667
#32	287,162	421,667
#33	287,162	421,667
#34	287,162	421,667
#35	287,162	421,667

#36	287,162	421,667
#37	287,162	421,667
#38	287,162	421,667
#39	287,162	421,667
#40	128,729	183,336
#41	117,643	172,730
#42	474,716	696,791
#43	58,824	86,531
#44	187,547	270,501
#45	58,818	85,025
#46	415,891	606,905
#47	128,729	183,336
#48	128,729	183,336
#49	173,539	256,839
#50	114,721	168,825
#51	118,763	174,651
#52	114,721	168,825
#53	114,721	168,825

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 1ST CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	33,272	48,692
Payroll (in \$ millions)	\$ 871	\$ 1,354
Output (in \$ millions)	\$ 2,886	\$ 4,588
Establishments	3,251	

	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	26,969	37,425	6,303	11,267
Payroll (in \$ millions)	\$ 619	\$ 958	\$ 252	\$ 396
Output (in \$ millions)	\$ 1,973	\$ 3,129	\$ 914	\$ 1,459
Establishments	2,894		358	

	In Business Format Franchises	
	<u>Franchisor Owned</u>	<u>Franchisee Owned</u>
Jobs	9,842	17,126
Payroll (in \$ millions)	\$ 179	\$ 441
Output (in \$ millions)	\$ 601	\$ 1,372
Establishments	769	2,125

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 1ST CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	33,272	48,692
Payroll (in \$ millions)	\$ 871	\$ 1,354
Output (in \$ millions)	\$ 2,886	\$ 4,588
Establishments	3,251	

	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	26,969	37,425	6,303	11,267
Payroll (in \$ millions)	\$ 619	\$ 958	\$ 252	\$ 396
Output (in \$ millions)	\$ 1,973	\$ 3,129	\$ 914	\$ 1,459
Establishments	2,894		358	

	In Business Format Franchises	
	<u>Franchisor Owned</u>	<u>Franchisee Owned</u>
Jobs	9,842	17,126
Payroll (in \$ millions)	\$ 179	\$ 441
Output (in \$ millions)	\$ 601	\$ 1,372
Establishments	769	2,125

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 3RD CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	61,114	89,094
Payroll (in \$ millions)	\$ 1,691	\$ 2,672
Output (in \$ millions)	\$ 5,236	\$ 8,648
Establishments	4,903	

	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchise Businesses</u>
Jobs	49,642	69,449	11,472	19,646
Payroll (in \$ millions)	\$ 1,211	\$ 1,917	\$ 480	\$ 755
Output (in \$ millions)	\$ 3,752	\$ 6,189	\$ 1,483	\$ 2,458
Establishments	4,315		588	

	In Business Format Franchises	
	<u>Franchisor Owned</u>	<u>Franchisee Owned</u>
Jobs	18,043	31,599
Payroll (in \$ millions)	\$ 345	\$ 867
Output (in \$ millions)	\$ 1,149	\$ 2,603
Establishments	1,226	3,089

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 4TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	76,422	112,618
Payroll (in \$ millions)	\$ 2,098	\$ 3,345
Output (in \$ millions)	\$ 6,500	\$ 10,814
Establishments	6,338	

	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	61,730	86,894	14,692	25,725
Payroll (in \$ millions)	\$ 1,469	\$ 2,349	\$ 629	\$ 996
Output (in \$ millions)	\$ 4,587	\$ 7,614	\$ 1,913	\$ 3,200
Establishments	5,599		739	

	In Business Format Franchises	
	<u>Franchisor Owned</u>	<u>Franchisee Owned</u>
Jobs	22,653	39,077
Payroll (in \$ millions)	\$ 421	\$ 1,048
Output (in \$ millions)	\$ 1,410	\$ 3,177
Establishments	1,559	4,040

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 5TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises			
	<u>In Franchised Businesses</u>		<u>Because of Franchised Businesses</u>	
Jobs	46,815		67,506	
Payroll (in \$ millions)	\$ 1,316		\$ 2,065	
Output (in \$ millions)	\$ 4,019		\$ 6,596	
Establishments	3,524			

	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	38,221	53,078	8,594	14,428
Payroll (in \$ millions)	\$ 952	\$ 1,497	\$ 364	\$ 568
Output (in \$ millions)	\$ 2,916	\$ 4,785	\$ 1,103	\$ 1,811
Establishments	3,101		423	

	In Business Format Franchises	
	<u>Franchisor Owned</u>	<u>Franchisee Owned</u>
Jobs	13,877	24,344
Payroll (in \$ millions)	\$ 269	\$ 683
Output (in \$ millions)	\$ 896	\$ 2,020
Establishments	898	2,203

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 6TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises			
	<u>In Franchised Businesses</u>		<u>Because of Franchised Businesses</u>	
Jobs		22,747		34,090
Payroll (in \$ millions)		\$ 695		\$ 1,124
Output (in \$ millions)		\$ 2,109		\$ 3,534
Establishments		2,265		

	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	18,397	26,284	4,350	7,807
Payroll (in \$ millions)	\$ 488	\$ 788	\$ 207	\$ 336
Output (in \$ millions)	\$ 1,477	\$ 2,471	\$ 632	\$ 1,063
Establishments	2,050		215	

	In Business Format Franchises	
	<u>Franchisor Owned</u>	<u>Franchisee Owned</u>
Jobs	6,784	11,613
Payroll (in \$ millions)	\$ 141	\$ 347
Output (in \$ millions)	\$ 452	\$ 1,025
Establishments	550	1,500

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 7TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises			
	<u>In Franchised Businesses</u>		<u>Because of Franchised Businesses</u>	
Jobs	44,506		60,452	
Payroll (in \$ millions)	\$ 1,443		\$ 2,079	
Output (in \$ millions)	\$ 4,204		\$ 6,342	
Establishments	4,129			
	<u>Business Format Franchises</u>		<u>Product Distribution Franchises</u>	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	37,044	48,983	7,462	11,469
Payroll (in \$ millions)	\$ 1,106	\$ 1,593	\$ 337	\$ 485
Output (in \$ millions)	\$ 3,201	\$ 4,809	\$ 1,003	\$ 1,533
Establishments	3,813		316	
	<u>In Business Format Franchises</u>			
	<u>Franchisor Owned</u>		<u>Franchisee Owned</u>	
Jobs	12,791		24,253	
Payroll (in \$ millions)	\$ 291		\$ 815	
Output (in \$ millions)	\$ 908		\$ 2,293	
Establishments	1,016		2,797	

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 8TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises			
	<u>In Franchised Businesses</u>		<u>Because of Franchised Businesses</u>	
Jobs	25,830		35,103	
Payroll (in \$ millions)	\$ 959		\$ 1,492	
Output (in \$ millions)	\$ 2,559		\$ 4,232	
Establishments	1,900			
	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	24,144	32,362	1,686	2,741
Payroll (in \$ millions)	\$ 881	\$ 1,364	\$ 78	\$ 127
Output (in \$ millions)	\$ 2,284	\$ 3,772	\$ 275	\$ 460
Establishments	1,783		117	
	In Business Format Franchises			
	<u>Franchisor Owned</u>		<u>Franchisee Owned</u>	
Jobs	9,525		14,619	
Payroll (in \$ millions)	\$ 256		\$ 625	
Output (in \$ millions)	\$ 737		\$ 1,547	
Establishments	624		1,159	

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 9TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	46,956	66,902
Payroll (in \$ millions)	\$ 1,589	\$ 2,433
Output (in \$ millions)	\$ 4,587	\$ 7,214
Establishments	4,081	

	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	38,960	54,031	7,997	12,870
Payroll (in \$ millions)	\$ 1,196	\$ 1,823	\$ 393	\$ 610
Output (in \$ millions)	\$ 3,504	\$ 5,491	\$ 1,084	\$ 1,722
Establishments	3,675		406	

	In Business Format Franchises	
	<u>Franchisor Owned</u>	<u>Franchisee Owned</u>
Jobs	13,480	25,480
Payroll (in \$ millions)	\$ 310	\$ 886
Output (in \$ millions)	\$ 994	\$ 2,510
Establishments	1,046	2,629

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 10TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises			
	<u>In Franchised Businesses</u>		<u>Because of Franchised Businesses</u>	
Jobs	138,278		196,797	
Payroll (in \$ millions)	\$ 4,348		\$ 6,675	
Output (in \$ millions)	\$ 12,829		\$ 20,454	
Establishments	11,734			
	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	114,225	157,633	24,053	39,164
Payroll (in \$ millions)	\$ 3,254	\$ 4,986	\$ 1,094	\$ 1,689
Output (in \$ millions)	\$ 9,646	\$ 15,328	\$ 3,183	\$ 5,126
Establishments	10,589		1,146	
	In Business Format Franchises			
	<u>Franchisor Owned</u>		<u>Franchisee Owned</u>	
Jobs	40,148		74,076	
Payroll (in \$ millions)	\$ 870		\$ 2,384	
Output (in \$ millions)	\$ 2,806		\$ 6,841	
Establishments	2,961		7,628	

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 11TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises			
	<u>In Franchised Businesses</u>		<u>Because of Franchised Businesses</u>	
Jobs	157,832		220,613	
Payroll (in \$ millions)	\$ 5,509		\$ 8,336	
Output (in \$ millions)	\$ 15,379		\$ 23,736	
Establishments	13,629			
	<u>Business Format Franchises</u>		<u>Product Distribution Franchises</u>	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	132,516	180,930	25,317	39,683
Payroll (in \$ millions)	\$ 4,334	\$ 6,507	\$ 1,175	\$ 1,830
Output (in \$ millions)	\$ 11,993	\$ 18,445	\$ 3,386	\$ 5,291
Establishments	12,400		1,229	
	<u>In Business Format Franchises</u>			
	<u>Franchisor Owned</u>		<u>Franchisee Owned</u>	
Jobs	45,496		87,020	
Payroll (in \$ millions)	\$ 1,107		\$ 3,226	
Output (in \$ millions)	\$ 3,366		\$ 8,627	
Establishments	3,410		8,990	

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 12TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	54,137	74,794
Payroll (in \$ millions)	\$ 2,059	\$ 3,120
Output (in \$ millions)	\$ 5,793	\$ 9,129
Establishments	4,591	

	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	48,355	65,528	5,783	9,267
Payroll (in \$ millions)	\$ 1,796	\$ 2,703	\$ 263	\$ 417
Output (in \$ millions)	\$ 4,851	\$ 7,636	\$ 941	\$ 1,494
Establishments	4,224		367	

	In Business Format Franchises	
	<u>Franchisor Owned</u>	<u>Franchisee Owned</u>
Jobs	16,943	31,412
Payroll (in \$ millions)	\$ 471	\$ 1,324
Output (in \$ millions)	\$ 1,381	\$ 3,471
Establishments	1,237	2,987

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 13TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises			
	<u>In Franchised Businesses</u>		<u>Because of Franchised Businesses</u>	
Jobs	46,956		66,902	
Payroll (in \$ millions)	\$ 1,589		\$ 2,433	
Output (in \$ millions)	\$ 4,587		\$ 7,214	
Establishments	4,081			
	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	38,960	54,031	7,997	12,870
Payroll (in \$ millions)	\$ 1,196	\$ 1,823	\$ 393	\$ 610
Output (in \$ millions)	\$ 3,504	\$ 5,491	\$ 1,084	\$ 1,722
Establishments	3,675		406	
	In Business Format Franchises			
	<u>Franchisor Owned</u>		<u>Franchisee Owned</u>	
Jobs	13,480		25,480	
Payroll (in \$ millions)	\$ 310		\$ 886	
Output (in \$ millions)	\$ 994		\$ 2,510	
Establishments	1,046		2,629	

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 14TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	95,978	131,607
Payroll (in \$ millions)	\$ 3,630	\$ 5,342
Output (in \$ millions)	\$ 9,866	\$ 14,745
Establishments	8,362	

	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	82,110	110,248	13,868	21,360
Payroll (in \$ millions)	\$ 2,990	\$ 4,350	\$ 640	\$ 991
Output (in \$ millions)	\$ 7,855	\$ 11,708	\$ 2,011	\$ 3,037
Establishments	7,613		749	

	In Business Format Franchises	
	<u>Franchisor Owned</u>	<u>Franchisee Owned</u>
Jobs	27,530	54,580
Payroll (in \$ millions)	\$ 742	\$ 2,247
Output (in \$ millions)	\$ 2,152	\$ 5,703
Establishments	2,034	5,579

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 15TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	60,398	79,910
Payroll (in \$ millions)	\$ 2,344	\$ 3,357
Output (in \$ millions)	\$ 6,032	\$ 8,714
Establishments	4,929	

	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	51,790	67,374	8,608	12,536
Payroll (in \$ millions)	\$ 1,934	\$ 2,740	\$ 409	\$ 617
Output (in \$ millions)	\$ 4,886	\$ 7,027	\$ 1,146	\$ 1,687
Establishments	4,494		435	

	In Business Format Franchises	
	<u>Franchisor Owned</u>	<u>Franchisee Owned</u>
Jobs	17,765	34,025
Payroll (in \$ millions)	\$ 484	\$ 1,450
Output (in \$ millions)	\$ 1,369	\$ 3,517
Establishments	1,239	3,255

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 16TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises			
	<u>In Franchised Businesses</u>		<u>Because of Franchised Businesses</u>	
Jobs	60,398		79,910	
Payroll (in \$ millions)	\$ 2,344		\$ 3,357	
Output (in \$ millions)	\$ 6,032		\$ 8,714	
Establishments	4,929			
	<u>Business Format Franchises</u>		<u>Product Distribution Franchises</u>	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	51,790	67,374	8,608	12,536
Payroll (in \$ millions)	\$ 1,934	\$ 2,740	\$ 409	\$ 617
Output (in \$ millions)	\$ 4,886	\$ 7,027	\$ 1,146	\$ 1,687
Establishments	4,494		435	
	<u>In Business Format Franchises</u>			
	<u>Franchisor Owned</u>		<u>Franchisee Owned</u>	
Jobs	17,765		34,025	
Payroll (in \$ millions)	\$ 484		\$ 1,450	
Output (in \$ millions)	\$ 1,369		\$ 3,517	
Establishments	1,239		3,255	

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 17TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	20,831	30,297
Payroll (in \$ millions)	\$ 528	\$ 814
Output (in \$ millions)	\$ 1,870	\$ 2,980
Establishments	1,945	

	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	17,135	23,699	3,695	6,598
Payroll (in \$ millions)	\$ 392	\$ 604	\$ 136	\$ 210
Output (in \$ millions)	\$ 1,314	\$ 2,085	\$ 556	\$ 895
Establishments	1,736		210	

	In Business Format Franchises	
	<u>Franchisor Owned</u>	<u>Franchisee Owned</u>
Jobs	6,260	10,875
Payroll (in \$ millions)	\$ 117	\$ 275
Output (in \$ millions)	\$ 402	\$ 912
Establishments	481	1,255

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 18TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	65,193	94,336
Payroll (in \$ millions)	\$ 1,602	\$ 2,459
Output (in \$ millions)	\$ 5,141	\$ 8,232
Establishments	5,534	

	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	51,851	71,647	13,342	22,689
Payroll (in \$ millions)	\$ 1,102	\$ 1,696	\$ 500	\$ 763
Output (in \$ millions)	\$ 3,546	\$ 5,659	\$ 1,595	\$ 2,573
Establishments	4,765		769	

	In Business Format Franchises	
	<u>Franchisor Owned</u>	<u>Franchisee Owned</u>
Jobs	18,788	33,063
Payroll (in \$ millions)	\$ 320	\$ 782
Output (in \$ millions)	\$ 1,088	\$ 2,458
Establishments	1,345	3,419

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 19TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	43,185	62,759
Payroll (in \$ millions)	\$ 1,057	\$ 1,636
Output (in \$ millions)	\$ 3,376	\$ 5,444
Establishments	3,691	

	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	34,426	47,780	8,759	14,979
Payroll (in \$ millions)	\$ 725	\$ 1,126	\$ 332	\$ 510
Output (in \$ millions)	\$ 2,339	\$ 3,757	\$ 1,037	\$ 1,687
Establishments	3,176		515	

	In Business Format Franchises	
	<u>Franchisor Owned</u>	<u>Franchisee Owned</u>
Jobs	12,652	21,774
Payroll (in \$ millions)	\$ 215	\$ 510
Output (in \$ millions)	\$ 729	\$ 1,610
Establishments	905	2,271

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 20TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises			
	<u>In Franchised Businesses</u>		<u>Because of Franchised Businesses</u>	
Jobs		47,267		67,104
Payroll (in \$ millions)		\$ 1,145		\$ 1,729
Output (in \$ millions)		\$ 3,716		\$ 5,852
Establishments		3,804		
	<u>Business Format Franchises</u>		<u>Product Distribution Franchises</u>	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	36,489	49,282	10,779	17,822
Payroll (in \$ millions)	\$ 758	\$ 1,144	\$ 388	\$ 585
Output (in \$ millions)	\$ 2,434	\$ 3,822	\$ 1,282	\$ 2,030
Establishments	3,262		542	
	<u>In Business Format Franchises</u>			
	<u>Franchisor Owned</u>		<u>Franchisee Owned</u>	
Jobs	13,516		22,972	
Payroll (in \$ millions)	\$ 227		\$ 531	
Output (in \$ millions)	\$ 775		\$ 1,659	
Establishments	949		2,312	

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 21ST CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	32,172	46,836
Payroll (in \$ millions)	\$ 779	\$ 1,200
Output (in \$ millions)	\$ 2,478	\$ 4,003
Establishments	2,689	

	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	25,310	35,098	6,862	11,738
Payroll (in \$ millions)	\$ 525	\$ 811	\$ 254	\$ 389
Output (in \$ millions)	\$ 1,678	\$ 2,704	\$ 800	\$ 1,299
Establishments	2,300		389	

	In Business Format Franchises	
	<u>Franchisor Owned</u>	<u>Franchisee Owned</u>
Jobs	9,291	16,018
Payroll (in \$ millions)	\$ 157	\$ 368
Output (in \$ millions)	\$ 530	\$ 1,149
Establishments	671	1,628

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 22ND CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	317,269	466,189
Payroll (in \$ millions)	\$ 9,138	\$ 14,707
Output (in \$ millions)	\$ 28,372	\$ 47,479
Establishments	26,299	

	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	260,371	368,289	56,898	97,900
Payroll (in \$ millions)	\$ 6,624	\$ 10,668	\$ 2,513	\$ 4,040
Output (in \$ millions)	\$ 20,806	\$ 34,738	\$ 7,566	\$ 12,741
Establishments	23,468		2,830	

	In Business Format Franchises	
	<u>Franchisor Owned</u>	<u>Franchisee Owned</u>
Jobs	95,777	164,594
Payroll (in \$ millions)	\$ 1,908	\$ 4,717
Output (in \$ millions)	\$ 6,419	\$ 14,387
Establishments	6,892	16,577

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 23RD CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises			
	<u>In Franchised Businesses</u>		<u>Because of Franchised Businesses</u>	
Jobs	50,904		73,274	
Payroll (in \$ millions)	\$ 1,469		\$ 2,284	
Output (in \$ millions)	\$ 4,437		\$ 7,110	
Establishments	4,447			
	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	41,309	56,960	9,595	16,314
Payroll (in \$ millions)	\$ 1,033	\$ 1,612	\$ 435	\$ 672
Output (in \$ millions)	\$ 3,153	\$ 5,034	\$ 1,284	\$ 2,077
Establishments	3,966		481	
	In Business Format Franchises			
	<u>Franchisor Owned</u>		<u>Franchisee Owned</u>	
Jobs	15,025		26,284	
Payroll (in \$ millions)	\$ 295		\$ 738	
Output (in \$ millions)	\$ 953		\$ 2,200	
Establishments	1,074		2,892	

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 24TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	41,354	59,316
Payroll (in \$ millions)	\$ 1,249	\$ 1,933
Output (in \$ millions)	\$ 3,680	\$ 5,862
Establishments	3,500	

	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	33,488	46,110	7,866	13,206
Payroll (in \$ millions)	\$ 874	\$ 1,359	\$ 375	\$ 574
Output (in \$ millions)	\$ 2,630	\$ 4,171	\$ 1,050	\$ 1,690
Establishments	3,136		364	

	In Business Format Franchises	
	<u>Franchisor Owned</u>	<u>Franchisee Owned</u>
Jobs	12,084	21,404
Payroll (in \$ millions)	\$ 246	\$ 629
Output (in \$ millions)	\$ 784	\$ 1,845
Establishments	850	2,286

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 25TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	348,186	515,123
Payroll (in \$ millions)	\$ 9,965	\$ 16,122
Output (in \$ millions)	\$ 30,974	\$ 52,178
Establishments	28,898	

	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	285,166	406,233	63,020	108,889
Payroll (in \$ millions)	\$ 7,167	\$ 11,611	\$ 2,798	\$ 4,511
Output (in \$ millions)	\$ 22,745	\$ 38,219	\$ 8,230	\$ 13,959
Establishments	25,546		3,352	

	In Business Format Franchises	
	<u>Franchisor Owned</u>	<u>Franchisee Owned</u>
Jobs	104,337	180,829
Payroll (in \$ millions)	\$ 2,059	\$ 5,108
Output (in \$ millions)	\$ 6,989	\$ 15,756
Establishments	7,455	18,091

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 26TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	345,987	511,692
Payroll (in \$ millions)	\$ 9,921	\$ 16,041
Output (in \$ millions)	\$ 30,770	\$ 51,818
Establishments	28,619	

	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	283,400	403,656	62,587	108,037
Payroll (in \$ millions)	\$ 7,135	\$ 11,555	\$ 2,785	\$ 4,486
Output (in \$ millions)	\$ 22,613	\$ 37,986	\$ 8,157	\$ 13,833
Establishments	25,345		3,274	

	In Business Format Franchises	
	<u>Franchisor Owned</u>	<u>Franchisee Owned</u>
Jobs	103,696	179,704
Payroll (in \$ millions)	\$ 2,049	\$ 5,086
Output (in \$ millions)	\$ 6,947	\$ 15,665
Establishments	7,400	17,945

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 27TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	287,162	421,667
Payroll (in \$ millions)	\$ 8,423	\$ 13,541
Output (in \$ millions)	\$ 25,878	\$ 43,293
Establishments	23,731	

	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	237,064	335,605	50,098	86,062
Payroll (in \$ millions)	\$ 6,146	\$ 9,891	\$ 2,277	\$ 3,650
Output (in \$ millions)	\$ 19,195	\$ 32,030	\$ 6,683	\$ 11,262
Establishments	21,239		2,492	

	In Business Format Franchises	
	<u>Franchisor Owned</u>	<u>Franchisee Owned</u>
Jobs	87,062	150,001
Payroll (in \$ millions)	\$ 1,763	\$ 4,383
Output (in \$ millions)	\$ 5,905	\$ 13,290
Establishments	6,268	14,971

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 28TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises			
	<u>In Franchised Businesses</u>		<u>Because of Franchised Businesses</u>	
Jobs	287,162		421,667	
Payroll (in \$ millions)	\$ 8,423		\$ 13,541	
Output (in \$ millions)	\$ 25,878		\$ 43,293	
Establishments	23,731			
	<u>Business Format Franchises</u>		<u>Product Distribution Franchises</u>	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	237,064	335,605	50,098	86,062
Payroll (in \$ millions)	\$ 6,146	\$ 9,891	\$ 2,277	\$ 3,650
Output (in \$ millions)	\$ 19,195	\$ 32,030	\$ 6,683	\$ 11,262
Establishments	21,239		2,492	
	<u>In Business Format Franchises</u>			
	<u>Franchisor Owned</u>		<u>Franchisee Owned</u>	
Jobs	87,062		150,001	
Payroll (in \$ millions)	\$ 1,763		\$ 4,383	
Output (in \$ millions)	\$ 5,905		\$ 13,290	
Establishments	6,268		14,971	

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 29TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises			
	<u>In Franchised Businesses</u>		<u>Because of Franchised Businesses</u>	
Jobs		287,162		421,667
Payroll (in \$ millions)		\$ 8,423		\$ 13,541
Output (in \$ millions)		\$ 25,878		\$ 43,293
Establishments		23,731		
	<u>Business Format Franchises</u>		<u>Product Distribution Franchises</u>	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	237,064	335,605	50,098	86,062
Payroll (in \$ millions)	\$ 6,146	\$ 9,891	\$ 2,277	\$ 3,650
Output (in \$ millions)	\$ 19,195	\$ 32,030	\$ 6,683	\$ 11,262
Establishments	21,239		2,492	
	<u>In Business Format Franchises</u>			
	<u>Franchisor Owned</u>		<u>Franchisee Owned</u>	
Jobs		87,062		150,001
Payroll (in \$ millions)		\$ 1,763		\$ 4,383
Output (in \$ millions)		\$ 5,905		\$ 13,290
Establishments		6,268		14,971

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 30TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	287,162	421,667
Payroll (in \$ millions)	\$ 8,423	\$ 13,541
Output (in \$ millions)	\$ 25,878	\$ 43,293
Establishments	23,731	

	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	237,064	335,605	50,098	86,062
Payroll (in \$ millions)	\$ 6,146	\$ 9,891	\$ 2,277	\$ 3,650
Output (in \$ millions)	\$ 19,195	\$ 32,030	\$ 6,683	\$ 11,262
Establishments	21,239		2,492	

	In Business Format Franchises	
	<u>Franchisor Owned</u>	<u>Franchisee Owned</u>
Jobs	87,062	150,001
Payroll (in \$ millions)	\$ 1,763	\$ 4,383
Output (in \$ millions)	\$ 5,905	\$ 13,290
Establishments	6,268	14,971

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 31ST CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises			
	<u>In Franchised Businesses</u>		<u>Because of Franchised Businesses</u>	
Jobs	287,162		421,667	
Payroll (in \$ millions)	\$ 8,423		\$ 13,541	
Output (in \$ millions)	\$ 25,878		\$ 43,293	
Establishments	23,731			
	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	237,064	335,605	50,098	86,062
Payroll (in \$ millions)	\$ 6,146	\$ 9,891	\$ 2,277	\$ 3,650
Output (in \$ millions)	\$ 19,195	\$ 32,030	\$ 6,683	\$ 11,262
Establishments	21,239		2,492	
	In Business Format Franchises			
	<u>Franchisor Owned</u>		<u>Franchisee Owned</u>	
Jobs	87,062		150,001	
Payroll (in \$ millions)	\$ 1,763		\$ 4,383	
Output (in \$ millions)	\$ 5,905		\$ 13,290	
Establishments	6,268		14,971	

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 32ND CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises			
	<u>In Franchised Businesses</u>		<u>Because of Franchised Businesses</u>	
Jobs		287,162		421,667
Payroll (in \$ millions)		\$ 8,423		\$ 13,541
Output (in \$ millions)		\$ 25,878		\$ 43,293
Establishments		23,731		
	<u>Business Format Franchises</u>		<u>Product Distribution Franchises</u>	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	237,064	335,605	50,098	86,062
Payroll (in \$ millions)	\$ 6,146	\$ 9,891	\$ 2,277	\$ 3,650
Output (in \$ millions)	\$ 19,195	\$ 32,030	\$ 6,683	\$ 11,262
Establishments	21,239		2,492	
	<u>In Business Format Franchises</u>			
	<u>Franchisor Owned</u>		<u>Franchisee Owned</u>	
Jobs		87,062		150,001
Payroll (in \$ millions)		\$ 1,763		\$ 4,383
Output (in \$ millions)		\$ 5,905		\$ 13,290
Establishments		6,268		14,971

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 33RD CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	287,162	421,667
Payroll (in \$ millions)	\$ 8,423	\$ 13,541
Output (in \$ millions)	\$ 25,878	\$ 43,293
Establishments	23,731	

	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	237,064	335,605	50,098	86,062
Payroll (in \$ millions)	\$ 6,146	\$ 9,891	\$ 2,277	\$ 3,650
Output (in \$ millions)	\$ 19,195	\$ 32,030	\$ 6,683	\$ 11,262
Establishments	21,239		2,492	

	In Business Format Franchises	
	<u>Franchisor Owned</u>	<u>Franchisee Owned</u>
Jobs	87,062	150,001
Payroll (in \$ millions)	\$ 1,763	\$ 4,383
Output (in \$ millions)	\$ 5,905	\$ 13,290
Establishments	6,268	14,971

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 34TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises			
	<u>In Franchised Businesses</u>		<u>Because of Franchised Businesses</u>	
Jobs	287,162		421,667	
Payroll (in \$ millions)	\$ 8,423		\$ 13,541	
Output (in \$ millions)	\$ 25,878		\$ 43,293	
Establishments	23,731			
	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	237,064	335,605	50,098	86,062
Payroll (in \$ millions)	\$ 6,146	\$ 9,891	\$ 2,277	\$ 3,650
Output (in \$ millions)	\$ 19,195	\$ 32,030	\$ 6,683	\$ 11,262
Establishments	21,239		2,492	
	In Business Format Franchises			
	<u>Franchisor Owned</u>		<u>Franchisee Owned</u>	
Jobs	87,062		150,001	
Payroll (in \$ millions)	\$ 1,763		\$ 4,383	
Output (in \$ millions)	\$ 5,905		\$ 13,290	
Establishments	6,268		14,971	

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 35TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises			
	<u>In Franchised Businesses</u>		<u>Because of Franchised Businesses</u>	
Jobs	287,162		421,667	
Payroll (in \$ millions)	\$ 8,423		\$ 13,541	
Output (in \$ millions)	\$ 25,878		\$ 43,293	
Establishments	23,731			
	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	237,064	335,605	50,098	86,062
Payroll (in \$ millions)	\$ 6,146	\$ 9,891	\$ 2,277	\$ 3,650
Output (in \$ millions)	\$ 19,195	\$ 32,030	\$ 6,683	\$ 11,262
Establishments	21,239		2,492	
	In Business Format Franchises			
	<u>Franchisor Owned</u>		<u>Franchisee Owned</u>	
Jobs	87,062		150,001	
Payroll (in \$ millions)	\$ 1,763		\$ 4,383	
Output (in \$ millions)	\$ 5,905		\$ 13,290	
Establishments	6,268		14,971	

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 36TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises			
	<u>In Franchised Businesses</u>		<u>Because of Franchised Businesses</u>	
Jobs		287,162		421,667
Payroll (in \$ millions)		\$ 8,423		\$ 13,541
Output (in \$ millions)		\$ 25,878		\$ 43,293
Establishments		23,731		
	<u>Business Format Franchises</u>		<u>Product Distribution Franchises</u>	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	237,064	335,605	50,098	86,062
Payroll (in \$ millions)	\$ 6,146	\$ 9,891	\$ 2,277	\$ 3,650
Output (in \$ millions)	\$ 19,195	\$ 32,030	\$ 6,683	\$ 11,262
Establishments	21,239		2,492	
	<u>In Business Format Franchises</u>			
	<u>Franchisor Owned</u>		<u>Franchisee Owned</u>	
Jobs		87,062		150,001
Payroll (in \$ millions)		\$ 1,763		\$ 4,383
Output (in \$ millions)		\$ 5,905		\$ 13,290
Establishments		6,268		14,971

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 37TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises			
	<u>In Franchised Businesses</u>		<u>Because of Franchised Businesses</u>	
Jobs	287,162		421,667	
Payroll (in \$ millions)	\$ 8,423		\$ 13,541	
Output (in \$ millions)	\$ 25,878		\$ 43,293	
Establishments	23,731			
	<u>Business Format Franchises</u>		<u>Product Distribution Franchises</u>	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	237,064	335,605	50,098	86,062
Payroll (in \$ millions)	\$ 6,146	\$ 9,891	\$ 2,277	\$ 3,650
Output (in \$ millions)	\$ 19,195	\$ 32,030	\$ 6,683	\$ 11,262
Establishments	21,239		2,492	
	<u>In Business Format Franchises</u>			
	<u>Franchisor Owned</u>		<u>Franchisee Owned</u>	
Jobs	87,062		150,001	
Payroll (in \$ millions)	\$ 1,763		\$ 4,383	
Output (in \$ millions)	\$ 5,905		\$ 13,290	
Establishments	6,268		14,971	

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 38TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises			
	<u>In Franchised Businesses</u>		<u>Because of Franchised Businesses</u>	
Jobs	287,162		421,667	
Payroll (in \$ millions)	\$ 8,423		\$ 13,541	
Output (in \$ millions)	\$ 25,878		\$ 43,293	
Establishments	23,731			
	<u>Business Format Franchises</u>		<u>Product Distribution Franchises</u>	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	237,064	335,605	50,098	86,062
Payroll (in \$ millions)	\$ 6,146	\$ 9,891	\$ 2,277	\$ 3,650
Output (in \$ millions)	\$ 19,195	\$ 32,030	\$ 6,683	\$ 11,262
Establishments	21,239		2,492	
	<u>In Business Format Franchises</u>			
	<u>Franchisor Owned</u>		<u>Franchisee Owned</u>	
Jobs	87,062		150,001	
Payroll (in \$ millions)	\$ 1,763		\$ 4,383	
Output (in \$ millions)	\$ 5,905		\$ 13,290	
Establishments	6,268		14,971	

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 39TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises			
	<u>In Franchised Businesses</u>		<u>Because of Franchised Businesses</u>	
Jobs		287,162		421,667
Payroll (in \$ millions)		\$ 8,423		\$ 13,541
Output (in \$ millions)		\$ 25,878		\$ 43,293
Establishments		23,731		
	<u>Business Format Franchises</u>		<u>Product Distribution Franchises</u>	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	237,064	335,605	50,098	86,062
Payroll (in \$ millions)	\$ 6,146	\$ 9,891	\$ 2,277	\$ 3,650
Output (in \$ millions)	\$ 19,195	\$ 32,030	\$ 6,683	\$ 11,262
Establishments	21,239		2,492	
	<u>In Business Format Franchises</u>			
	<u>Franchisor Owned</u>		<u>Franchisee Owned</u>	
Jobs		87,062		150,001
Payroll (in \$ millions)		\$ 1,763		\$ 4,383
Output (in \$ millions)		\$ 5,905		\$ 13,290
Establishments		6,268		14,971

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 40TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises			
	<u>In Franchised Businesses</u>		<u>Because of Franchised Businesses</u>	
Jobs	128,729		183,336	
Payroll (in \$ millions)	\$ 3,918		\$ 6,084	
Output (in \$ millions)	\$ 11,809		\$ 18,940	
Establishments	9,457			
	<u>Business Format Franchises</u>		<u>Product Distribution Franchises</u>	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	106,636	146,370	22,093	36,966
Payroll (in \$ millions)	\$ 2,820	\$ 4,390	\$ 1,098	\$ 1,694
Output (in \$ millions)	\$ 8,775	\$ 14,006	\$ 3,034	\$ 4,935
Establishments	8,556		902	
	<u>In Business Format Franchises</u>			
	<u>Franchisor Owned</u>		<u>Franchisee Owned</u>	
Jobs	38,232		68,404	
Payroll (in \$ millions)	\$ 772		\$ 2,048	
Output (in \$ millions)	\$ 2,610		\$ 6,165	
Establishments	2,380		6,175	

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 41ST CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises			
	<u>In Franchised Businesses</u>		<u>Because of Franchised Businesses</u>	
Jobs	117,643		172,730	
Payroll (in \$ millions)	\$ 2,996		\$ 4,616	
Output (in \$ millions)	\$ 9,649		\$ 15,583	
Establishments	9,781			
	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	93,032	130,780	24,611	41,950
Payroll (in \$ millions)	\$ 1,977	\$ 3,061	\$ 1,019	\$ 1,554
Output (in \$ millions)	\$ 6,750	\$ 10,858	\$ 2,899	\$ 4,724
Establishments	8,285		1,496	
	In Business Format Franchises			
	<u>Franchisor Owned</u>		<u>Franchisee Owned</u>	
Jobs	33,389		59,643	
Payroll (in \$ millions)	\$ 573		\$ 1,404	
Output (in \$ millions)	\$ 2,057		\$ 4,692	
Establishments	2,255		6,030	

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 41ST CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	117,643	172,730
Payroll (in \$ millions)	\$ 2,996	\$ 4,616
Output (in \$ millions)	\$ 9,649	\$ 15,583
Establishments	9,781	

	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	93,032	130,780	24,611	41,950
Payroll (in \$ millions)	\$ 1,977	\$ 3,061	\$ 1,019	\$ 1,554
Output (in \$ millions)	\$ 6,750	\$ 10,858	\$ 2,899	\$ 4,724
Establishments	8,285		1,496	

	In Business Format Franchises	
	<u>Franchisor Owned</u>	<u>Franchisee Owned</u>
Jobs	33,389	59,643
Payroll (in \$ millions)	\$ 573	\$ 1,404
Output (in \$ millions)	\$ 2,057	\$ 4,692
Establishments	2,255	6,030

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 43RD CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	58,824	86,531
Payroll (in \$ millions)	\$ 1,497	\$ 2,330
Output (in \$ millions)	\$ 4,741	\$ 7,718
Establishments	4,887	

	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	46,336	65,157	12,488	21,374
Payroll (in \$ millions)	\$ 989	\$ 1,545	\$ 508	\$ 784
Output (in \$ millions)	\$ 3,282	\$ 5,324	\$ 1,459	\$ 2,394
Establishments	4,106		782	

	In Business Format Franchises	
	<u>Franchisor Owned</u>	<u>Franchisee Owned</u>
Jobs	16,633	29,703
Payroll (in \$ millions)	\$ 286	\$ 703
Output (in \$ millions)	\$ 1,009	\$ 2,273
Establishments	1,132	2,974

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 44TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises			
	<u>In Franchised Businesses</u>		<u>Because of Franchised Businesses</u>	
Jobs	187,547		270,501	
Payroll (in \$ millions)	\$ 5,416		\$ 8,474	
Output (in \$ millions)	\$ 16,847		\$ 27,283	
Establishments	14,351			
	<u>Business Format Franchises</u>		<u>Product Distribution Franchises</u>	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	153,331	213,020	34,216	57,480
Payroll (in \$ millions)	\$ 3,808	\$ 5,976	\$ 1,609	\$ 2,498
Output (in \$ millions)	\$ 12,378	\$ 19,949	\$ 4,469	\$ 7,334
Establishments	12,735		1,616	
	<u>In Business Format Franchises</u>			
	<u>Franchisor Owned</u>		<u>Franchisee Owned</u>	
Jobs	54,987		98,344	
Payroll (in \$ millions)	\$ 1,059		\$ 2,749	
Output (in \$ millions)	\$ 3,685		\$ 8,692	
Establishments	3,504		9,231	

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 45TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises			
	<u>In Franchised Businesses</u>		<u>Because of Franchised Businesses</u>	
Jobs	58,818		85,025	
Payroll (in \$ millions)	\$ 1,499		\$ 2,249	
Output (in \$ millions)	\$ 4,904		\$ 7,733	
Establishments	4,893			
	<u>Business Format Franchises</u>		<u>Product Distribution Franchises</u>	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	46,695	64,839	12,123	20,186
Payroll (in \$ millions)	\$ 988	\$ 1,492	\$ 511	\$ 757
Output (in \$ millions)	\$ 3,464	\$ 5,444	\$ 1,440	\$ 2,289
Establishments	4,179		714	
	<u>In Business Format Franchises</u>			
	<u>Franchisor Owned</u>		<u>Franchisee Owned</u>	
Jobs	16,755		29,940	
Payroll (in \$ millions)	\$ 287		\$ 701	
Output (in \$ millions)	\$ 1,047		\$ 2,416	
Establishments	1,123		3,056	

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 46TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises			
	<u>In Franchised Businesses</u>		<u>Because of Franchised Businesses</u>	
Jobs	415,891		606,905	
Payroll (in \$ millions)	\$ 12,341		\$ 19,714	
Output (in \$ millions)	\$ 37,663		\$ 62,511	
Establishments	33,189			
	<u>Business Format Franchises</u>		<u>Product Distribution Franchises</u>	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	343,700	483,402	72,191	123,503
Payroll (in \$ millions)	\$ 8,966	\$ 14,346	\$ 3,375	\$ 5,368
Output (in \$ millions)	\$ 27,953	\$ 46,247	\$ 9,710	\$ 16,264
Establishments	29,795		3,394	
	<u>In Business Format Franchises</u>			
	<u>Franchisor Owned</u>		<u>Franchisee Owned</u>	
Jobs	125,294		218,406	
Payroll (in \$ millions)	\$ 2,535		\$ 6,431	
Output (in \$ millions)	\$ 8,510		\$ 19,443	
Establishments	8,648		21,146	

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 47TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises			
	<u>In Franchised Businesses</u>		<u>Because of Franchised Businesses</u>	
Jobs	128,729		183,336	
Payroll (in \$ millions)	\$ 3,918		\$ 6,084	
Output (in \$ millions)	\$ 11,809		\$ 18,940	
Establishments	9,457			
	<u>Business Format Franchises</u>		<u>Product Distribution Franchises</u>	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	106,636	146,370	22,093	36,966
Payroll (in \$ millions)	\$ 2,820	\$ 4,390	\$ 1,098	\$ 1,694
Output (in \$ millions)	\$ 8,775	\$ 14,006	\$ 3,034	\$ 4,935
Establishments	8,556		902	
	<u>In Business Format Franchises</u>			
	<u>Franchisor Owned</u>		<u>Franchisee Owned</u>	
Jobs	38,232		68,404	
Payroll (in \$ millions)	\$ 772		\$ 2,048	
Output (in \$ millions)	\$ 2,610		\$ 6,165	
Establishments	2,380		6,175	

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 48TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises			
	<u>In Franchised Businesses</u>		<u>Because of Franchised Businesses</u>	
Jobs	128,729		183,336	
Payroll (in \$ millions)	\$ 3,918		\$ 6,084	
Output (in \$ millions)	\$ 11,809		\$ 18,940	
Establishments	9,457			
	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	106,636	146,370	22,093	36,966
Payroll (in \$ millions)	\$ 2,820	\$ 4,390	\$ 1,098	\$ 1,694
Output (in \$ millions)	\$ 8,775	\$ 14,006	\$ 3,034	\$ 4,935
Establishments	8,556		902	
	In Business Format Franchises			
	<u>Franchisor Owned</u>		<u>Franchisee Owned</u>	
Jobs	38,232		68,404	
Payroll (in \$ millions)	\$ 772		\$ 2,048	
Output (in \$ millions)	\$ 2,610		\$ 6,165	
Establishments	2,380		6,175	

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 49TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises			
	<u>In Franchised Businesses</u>		<u>Because of Franchised Businesses</u>	
Jobs	173,539		256,839	
Payroll (in \$ millions)	\$ 4,626		\$ 7,439	
Output (in \$ millions)	\$ 14,986		\$ 24,919	
Establishments	14,034			
	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	141,069	201,004	32,470	55,835
Payroll (in \$ millions)	\$ 3,307	\$ 5,325	\$ 1,319	\$ 2,114
Output (in \$ millions)	\$ 10,955	\$ 18,154	\$ 4,031	\$ 6,765
Establishments	12,181		1,852	
	In Business Format Franchises			
	<u>Franchisor Owned</u>		<u>Franchisee Owned</u>	
Jobs	49,584		91,485	
Payroll (in \$ millions)	\$ 926		\$ 2,381	
Output (in \$ millions)	\$ 3,234		\$ 7,721	
Establishments	3,369		8,813	

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 50TH CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises			
	<u>In Franchised Businesses</u>		<u>Because of Franchised Businesses</u>	
Jobs	114,721		168,825	
Payroll (in \$ millions)	\$ 3,128		\$ 5,062	
Output (in \$ millions)	\$ 9,976		\$ 16,648	
Establishments	9,140			
	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	94,373	133,865	20,347	34,960
Payroll (in \$ millions)	\$ 2,320	\$ 3,753	\$ 808	\$ 1,309
Output (in \$ millions)	\$ 7,386	\$ 12,289	\$ 2,590	\$ 4,360
Establishments	8,002		1,138	
	In Business Format Franchises			
	<u>Franchisor Owned</u>		<u>Franchisee Owned</u>	
Jobs	32,828		61,545	
Payroll (in \$ millions)	\$ 639		\$ 1,680	
Output (in \$ millions)	\$ 2,166		\$ 5,219	
Establishments	2,245		5,757	

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 51ST CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises			
	<u>In Franchised Businesses</u>		<u>Because of Franchised Businesses</u>	
Jobs	118,763		174,651	
Payroll (in \$ millions)	\$ 3,208		\$ 5,189	
Output (in \$ millions)	\$ 10,280		\$ 17,153	
Establishments	9,506			
	<u>Business Format Franchises</u>		<u>Product Distribution Franchises</u>	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	97,494	138,220	21,269	36,431
Payroll (in \$ millions)	\$ 2,375	\$ 3,839	\$ 833	\$ 1,350
Output (in \$ millions)	\$ 7,595	\$ 12,636	\$ 2,685	\$ 4,517
Establishments	8,304		1,202	
	<u>In Business Format Franchises</u>			
	<u>Franchisor Owned</u>		<u>Franchisee Owned</u>	
Jobs	33,970		63,524	
Payroll (in \$ millions)	\$ 657		\$ 1,718	
Output (in \$ millions)	\$ 2,233		\$ 5,363	
Establishments	2,332		5,972	

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 52ND CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises			
	<u>In Franchised Businesses</u>		<u>Because of Franchised Businesses</u>	
Jobs		114,721		168,825
Payroll (in \$ millions)		\$ 3,128		\$ 5,062
Output (in \$ millions)		\$ 9,976		\$ 16,648
Establishments		9,140		

	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	94,373	133,865	20,347	34,960
Payroll (in \$ millions)	\$ 2,320	\$ 3,753	\$ 808	\$ 1,309
Output (in \$ millions)	\$ 7,386	\$ 12,289	\$ 2,590	\$ 4,360
Establishments	8,002		1,138	

	In Business Format Franchises	
	<u>Franchisor Owned</u>	<u>Franchisee Owned</u>
Jobs	32,828	61,545
Payroll (in \$ millions)	\$ 639	\$ 1,680
Output (in \$ millions)	\$ 2,166	\$ 5,219
Establishments	2,245	5,757

Data pertain to 2005

Economic Impact of Franchised Businesses in the United States**FRANCHISING IN THE 53RD CONGRESSIONAL DISTRICT OF CALIFORNIA**

	All Franchises			
	<u>In Franchised Businesses</u>		<u>Because of Franchised Businesses</u>	
Jobs		114,721		168,825
Payroll (in \$ millions)		\$ 3,128		\$ 5,062
Output (in \$ millions)		\$ 9,976		\$ 16,648
Establishments		9,140		

	Business Format Franchises		Product Distribution Franchises	
	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>	<u>In Franchised Businesses</u>	<u>Because of Franchised Businesses</u>
Jobs	94,373	133,865	20,347	34,960
Payroll (in \$ millions)	\$ 2,320	\$ 3,753	\$ 808	\$ 1,309
Output (in \$ millions)	\$ 7,386	\$ 12,289	\$ 2,590	\$ 4,360
Establishments	8,002		1,138	

	In Business Format Franchises	
	<u>Franchisor Owned</u>	<u>Franchisee Owned</u>
Jobs	32,828	61,545
Payroll (in \$ millions)	\$ 639	\$ 1,680
Output (in \$ millions)	\$ 2,166	\$ 5,219
Establishments	2,245	5,757

Data pertain to 2005